

Chemical and fuel value chains are much larger than pulp and paper opening value creation opportunities







Pulping

Pulp and paper industry: EUR ~600 billion



450 **Mtons** Containerboard Cartonboard Specialty













Gas



Coal



Refining

Chemical industry: EUR ~3 trillion



600 **Mtons**

3,300 **Mtons**

Jet/Diesel

Residual oil

Chemical

Distribution

-olymerization Formulation









Oil refining industry: EUR ~2 trillion

UPM has an excellent position for the attractive biomolecules opportunities



Huge and growing fuels and chemicals markets

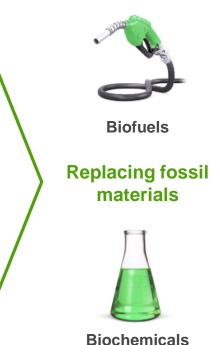






Increasing demand for sustainable alternatives





Competitive forest industry platform and access to sustainable feedstocks



Disruptive innovations and long-term perspective



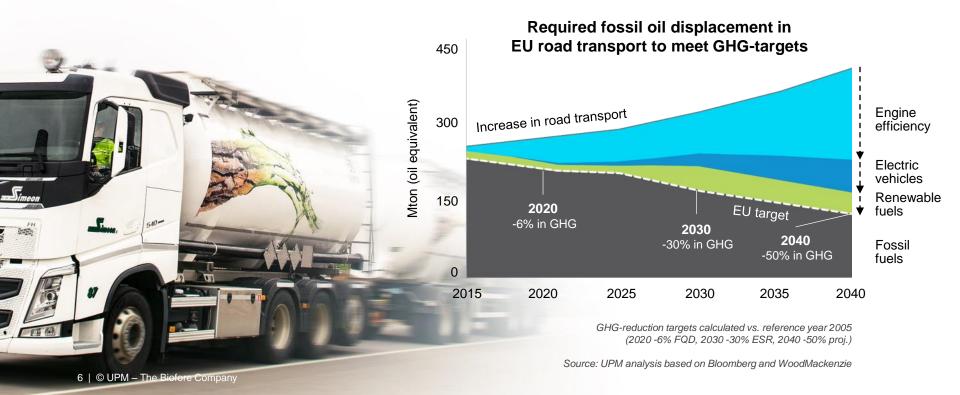
Driving cleaner traffic





UPM The Biofore Company

Renewable fuels are needed in road transport energy mix to meet EU's GHG-reduction targets





Strong renewable diesel demand growth, as markets evolve from rural development to decarbonisation



Source: UPM

UPM Biofuels business entry has been successfulnow exploring next steps for scaling up



UPM announces its plans to become a significant producer of advanced biofuels

2006



2008

Hydrotreatment
process development
starts in UPM

2012

First investment
decision (179 M€)
UPM Lappeenranta

Biorefinery
Renewable diesel
made from crude tall oil

2015
UPM Lappeenranta

commercial production
Sales of
UPM BioVerno
launched in Finland

Biorefinery starts

Business case successful

Profitability reaches UPM average

2017



2016

UPM Biofuels
Development
programme established
Sales of UPM BioVerno
expands to Nordic
countries

Feasibility study

UPM starts an EIAstudy of a possible Kotka Biorefinery

2018



2019 →

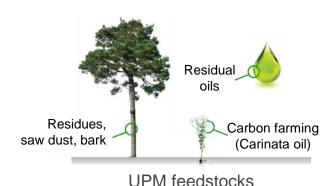
Preparation continues for a possible investment decision of the Kotka Biorefinery

Research Centre

The possible Kotka Biorefinery: an innovative and robust concept to scale up the business



 Competitive and sustainable feedstocks



Lappeenranta Biorefinery 100kt

Potential Kotka Biorefinery 500kt

Low-carbon fuels for road, aviation, shipping and petrochemicals



UPM renewable fuels

- ✓ World-scale biorefinery leveraging UPM ecosystem
- Significant efficiency gains enabled by economy of scale and synergies with Lappeenranta





The Biofore Company

Megatrends convert to strong end-use development

Paints, furniture, cosmetics, electronics, aviation...

Toys, food packaging, transportation, hygiene, office supplies...

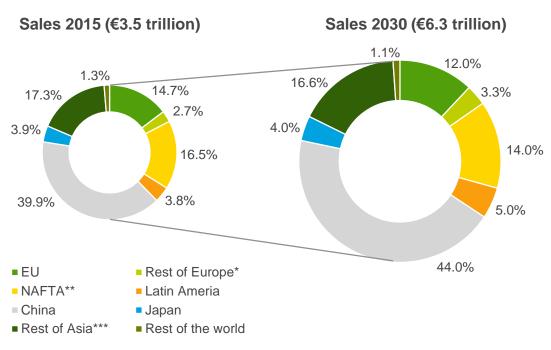
Construction, textiles, pharma, industrial, detergents...



physical goods are made from and/or with chemicals



...and as a result robust growth in the chemicals markets



Demand for sustainable solutions will drive the growth of bio-based chemicals faster than overall market

Source: Cefic Chemdata International 2016

* Rest of Europe covers Switzerland,
Norway, Turkey, Russia and Ukraine

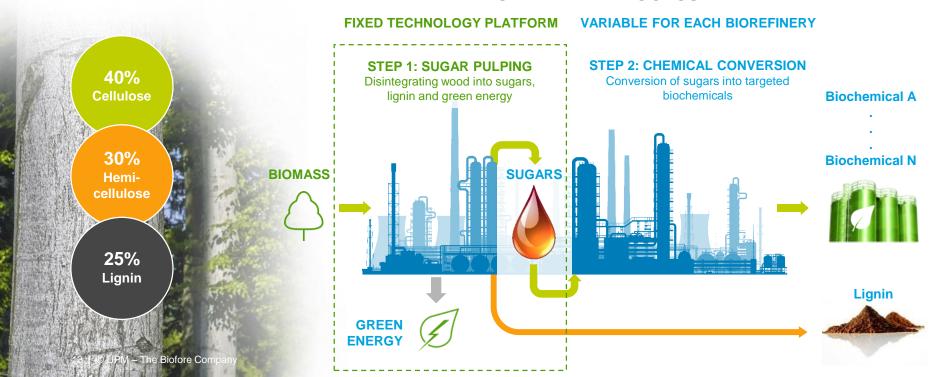
** North American Free Trade Agreement

*** Asia excluding China, India,
Japan and South Korea



Biochemicals products are sustainable and competitive alternatives to replace fossil materials

BIOREFINERY PROCESS



Biochemicals development towards industrial scale operations



Creation of biochemicals vision and strategy

2011





2012-15

Broad evaluation of various sites, technologies and chemicals



2015–16

Commercial assessments of different chemicals and markets



2015-16

Feasibility engineering studies for short-listed concepts Basic engineering for the potential first biorefinery, commercial projects

2017-18



Preparation continues, possible implementation of the first biorefinery

2019-



Biochemicals biorefinery targeting to produce bio-MEG, bio-MPG and lignin from hardwood







Monoethylene glycol

- Existing fossil-based market
- → Market demand > 26 m tonnes
- CAGR > 3%
- Application examples:



Textiles



Bottles & packaging



Deicing fluids



Monopropylene glycol

- Existing fossil-based market
- ✓ Market demand > 2 m tonnes
- ✓ CAGR > 5%
- Application examples:



Composites



Pharma & cosmetics



Detergents



Biorefinery lignin

- Performance chemical
- Application driven
- Strong IP position
- Application examples:



Wood resins



Plastics



Foams & coatings

15 | © UPM – The Biofore Con



Summary

Molecular bioproducts businesses – replacing fossil materials



UPM BIOFUELS

Decarbonising traffic

Renewable fuels are the fast track to reduce transport emissions

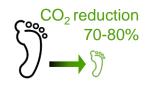
Large and growing markets

Emission reduction targets and mandates drive the demand

UPM's advantages:

- Sustainable feedstocks
- Biorefinery technologies and IPR

Commercial market entry successful Exploring next steps to scale up Scale up is possible by 2022*













UPM BIOCHEMICALS

Sustainable solutions for consumers

Chemicals markets today are based on fossil raw materials (oil/gas/coal)

Large and growing markets

Strong market pull for sustainable alternatives

UPM's advantages:

- Sustainable feedstocks
- Biomass processing technologies and IPR

Basic engineering under way for the possible first biorefinery

Commercial market entry is possible by 2021*

^{*} If all preparation phases are concluded successfully, UPM will initiate its regular process of analysing and preparing an investment decision

